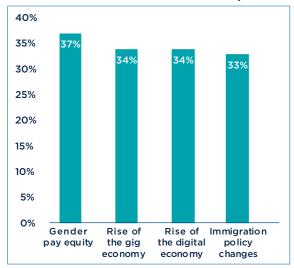
## Littler's Executive Employer Survey - Europe 2018

Littler's first European survey, of 800 in-house counsel, HR professionals and C-suite executives in eight European markets, analyses the legal, technological and social issues having the greatest impact on the workplace. Here are some of the highlights from the survey results.



Gender pay, gig economy, digital economy and immigration are biggest concerns across Europe



**80%** of employers have taken action to address the gender pay gap:

- 33% have revised their hiring practices
- 25% have modified their pay policy
- 21% have increased female training and development

43% want gender pay gap reporting to be introduced across the EU



#MeToo movement means action against sexual harassment is top of agenda

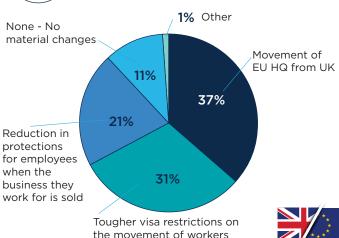
Only 21% of companies have taken NO action in response.

Actions taken by companies include:

- Updating HR policies and handbooks: 26%
- Additional training: 25%
- Re-evaluating/taking action on past decisions: 21%
- Adapting workspaces or travel arrangements: 19%
- Changing social activities: 17%



Only 11% think Brexit will have no impact; movement of HQs is most important concern





Employers want to see changes in employment laws across Europe, for example:



**39%** of German employers want to reduce maternity and parental leave



**46%** of French employers want to introduce mandatory gender pay gap reporting



**35%** of UK employers want to see a cap on discrimination claims



**90%** of Italian employers think the laws on equality for agency workers are a problem



**57%** of Belgian employers want to reverse the decision to include overtime and commission in holiday pay



**59%** of employers in Norway want to raise threshold on redundancy consultations



**27%** of Spanish employers would like to introduce a qualifying period for bringing claims



**35%** of Dutch employers would narrow the scope of protection (e.g. removing indirect discrimination for certain protected classes)